

The Structure-in-5 as an Agent Architectural Pattern

Tung T. Do Stéphane Faulkner Manuel Kolp

IAG- School of Management, ISYS- Information Systems Research Unit,
University of Louvain, 1 Place des Doyens, Belgium, tel.: +32 10 47 83 95
{do, faulkner, kolp@isys.ucl.ac.be}

Abstract

The structure-in-5 is a model from organization theory used to describe the internal structure of an organization. Since multi-agent systems (MAS) can be structured as organizations of agents, this paper adopts and experiments the structure-in-5 for the design of MAS architectures. We describe the structure-in-5 as an organizational pattern, model it in terms of social and intentional concepts using the *i** organizational modeling framework, and give some semi-formal specification using the *Formal Tropos* language. The paper also revisits and formalizes, in social and intentional terms, conventional architectural elements commonly used to describe system architectures. The structure-in-5 is applied in the design of the architecture of an e-business example. Part of the architecture is expressed in terms of the revisited architectural elements.

1. Introduction

An architectural pattern constitutes an intellectually manageable abstraction of system structure that describes how system components interact and work together. System architectural design has been the aim of proliferating research during the last fifteen years that has produced well-established architectural patterns such as pipes-and-filters, control loop, event-based, partitioning, layers, ... [Gar93].

Architectures for MAS can be designed as organizations of agents that coordinate with each other to pursue a set of agreed upon objectives. Taking real-world organizations as a metaphor, architectural patterns for MAS can be based on models from organization theory as described in [Fux01a, Kol01, Gio02].

The structure-in-5 is a well-understood idiom from organization theory detailing the internal structure of an organization. In the paper, we propose to use it to design MAS architectures. We first describe the structure-in-5 as an organizational pattern through the analysis of two real world organizations. We then model it using the *i** organizational modeling framework [Yu95] and gives some semi-formal specifications in *Formal Tropos* language [Fux01]. Finally we apply it to the design of an e-business architecture. In addition, we relate (part of) the e-business architecture to conventional architectural elements revisited in terms of social and intentional primitives.

This research has been conducted within the context of the Tropos project [Cas02, Per01]. Tropos adopts ideas from MAS technologies and requirements engineering, where agents/actors and intentions are used for early requirements analysis [Ant96, Dar93, Yu95]. Tropos is intended as a seamless methodology tailored to describe both the organizational environment of a system and the system itself in terms of the same concepts. In particular, Tropos is founded on the *i** modeling framework which offers actors (agents, roles, or

positions), goals, and actor dependencies as primitive concepts for modeling an application during early requirements analysis.

The paper is structured as follows. Section 2 introduces some basic notions from organization theory and it describes the structure-in-5 through the overview of two business organizations. It then models and give a semi-formal specification of a version of structure-in-5 with i^* and *Formal Tropos*, respectively. Section 3 introduces the main lower-level elements composing a system architecture. It then models and formalizes them also in terms of social and intentional concepts. Section 4 describes the application of the structure-in-5 to the design an e-business architecture and expresses part of it in terms of the software components analyzed in Section 3. Finally, Section 5 summarizes the contributions and points to further work.

2. The Structure-in-5

An organization is a social entity with a clear boundary consisting of various types of stakeholders (individuals, physical or social systems) that coordinate on a continuous basis to pursue a set of agreed upon local and global goals [Yos95]. Organization theory (e.g., [Min92, Mor99, Sco98, Yos95]) is the discipline that studies both structure and design for such social entities. To this end, since ancient times, schools of organization theorists have proposed patterns such as the structure-in-5, the matrix, the chain of value and the like to define recurring organizational structures and behaviors. In the following, we will focus on Mintzberg's structure-in-5. For further information about other organizational patterns we are working on, see [Fux01, Kol01, Gio02].

The structure of an organization can be considered an aggregate of five sub-structures, as described by Mintzberg [Min92]. At the base level sits the *Operational Core* which carries out the basic tasks and procedures directly linked to the production of products and services (acquisition of inputs, transformation of inputs into outputs, distribution of outputs). At the top lies the *Strategic Apex* which makes executive decisions ensuring that the organization fulfils its mission in an effective way and defines the overall strategy of the organization in its environment. The *Middle Line* establishes a hierarchy of authority between the *Strategic Apex* and the *Operational Core*. It consists of managers responsible for supervising and coordinating the activities of the *Operational Core*. The *Technostructure* and the *Support* are separate from the main line of authority and influence the operating core only indirectly. The *Technostructure* serves the organization by making the work of others more effective, typically by standardizing work processes, outputs, and skills. It is also in charge of applying analytical procedures to adapt the organization to its operational environment. The *Support* provides specialized services, at various levels of the hierarchy, outside the basic operating work flow (e.g., legal counsel, R&D, payroll, cafeteria).

To model and formalize the structure-in-5 as an organizational pattern, we first analyze two case studies of organizations on which the pattern can be applied: Agate Ltd, an advertising agency and the commercial structure of GMT, a company specialized in telecommunication services.

Agate. Agate Ltd is an advertising agency located in Birmingham, UK, that employs about fifty staff, as detailed in Figure 1 [Ben99]. The *Direction* – four directors responsible for the main aspects of Agate's *Global Strategy* (advertising campaigns, creative activities, administration, and finances) – forms the *Strategic Apex*. The *Middle Line*, composed of the *Campaigns Management* staff, is in charge of *finding* and *coordinating* advertising campaigns (marketing, sales, edition, graphics, budget, ...). It is supported in these tasks by the *Administration and Accounts* and *IT and Documentation* departments. The *Administration and Accounts* constitutes the *Technostructure* handling administrative tasks and policy,

Direction

1 Campaigns Director
1 Creative Director
1 Administrative Director
1 Finance Director

Campaigns Management

2 Campaign managers
3 Campaign marketers
1 Editor in Chief
1 Creative Manage

Graphics

6 Graphic designers
2 Photographers

Edition

2 Editors
4 Copy writers

Documentation

1 Media librarian
1 Resource librarian
1 Knowledge worker

Administration

3 Direction assistants
4 Manager Secretaries
2 Receptionists
2 Clerks/typists
1 Filing clerk

IT

1 IT manager
1 Network administrator
1 System administrator
1 Analyst
1 Computer technician

Accounts

1 Accountant manager
1 Credit controller
2 Accounts clerks
2 Purchasing assistants

Figure 1. Organization of Agate Ltd

paperwork, purchases and budgets. The *Support* groups the *IT* and *Documentation* departments. It defines the *IT policy* of Agate, provides *technical means* required for the management of campaigns, and ensures services for the management of campaigns, and ensures services for *system support* as well as information retrieval (*documentation* resources). The *Operational Core* includes the *Graphics* and *Edition* staff in charge of the creative and artistic aspects of *realizing campaign* (texts, photographs, drawings, layout, design, logos).

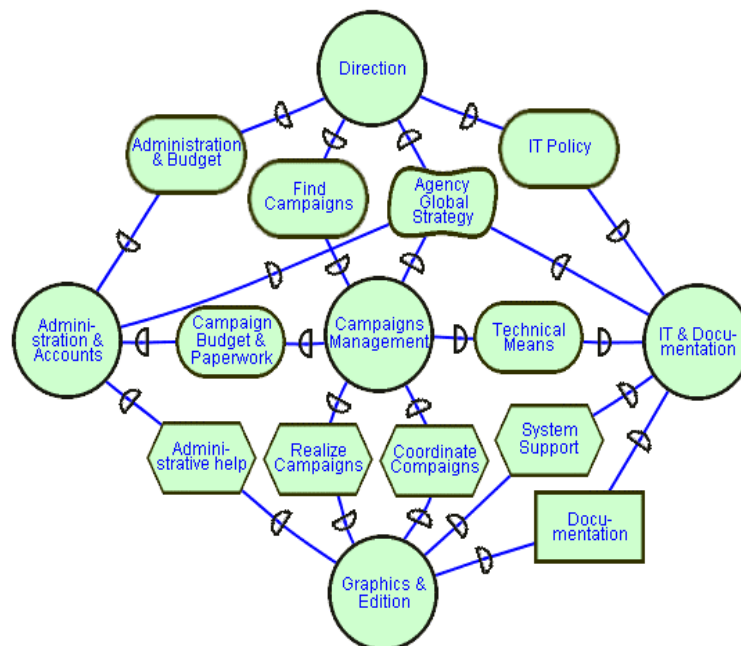
**Figure 2. Agate in Structure-in-5**

Figure 2 models the Agate structure-in-5 using the *i** strategic dependency model. *i** is a modeling framework for early requirements analysis [Yu95], which offers goal- and actor-based notions such as *actor*, *agent*, *role*, *position*, *goal*, *softgoal*, *task*, *resource*, *belief* and different kinds of social *dependency* between actors. Its strategic dependency model describes the network of social dependencies among actors. It is a graph, where each node represents an *actor* and each link between two actors indicates that one actor depends on the other for some goal to be attained. A dependency describes an “agreement” (called *dependum*) between two actors: the *dependor* and the *dependee*. The *dependor* is the depending actor, and the

dependee, the actor who is depended upon. The type of the dependency describes the nature of the agreement. *Goal* dependencies represent delegation of responsibility for fulfilling a goal; *softgoal* dependencies are similar to goal dependencies, but their fulfillment cannot be defined precisely (for instance, the appreciation is subjective or fulfillment is obtained only to a given extent); *task* dependencies are used in situations where the dependee is required to perform a given activity; and *resource* dependencies require the dependee to provide a resource to the depender. As shown in Figure 2, actors are represented as circles; dependums – goals, softgoals, tasks and resources – are represented as ovals, clouds, hexagons and rectangles; respectively, and dependencies have the form *depender* ® *dependum* ® *dependee*.

GMT is a company specialized in telecom services in Belgium. Its lines of products and services range from phones & fax, conferencing, line solutions, internet & e-business, mobile solutions, and voice & data management. The structure of the commercial organization follows the structure-in-5. An *Executive Committee* constitutes the *Strategic Apex*. It is responsible for defining the *general strategy* of the organization. Five chief managers (*finances*, *operations*, *divisions management*, *marketing*, and *R&D*) apply the specific aspects of the *general strategy* in the area of their competence: *Finances & Operations* is in charge of *Budget* and *Sales Planning & Control*, *Divisions Management* is responsible for *Implementing Sales Strategy*, and *Marketing* and *R&D* define *Sales Policy* and *Technological Policy*.

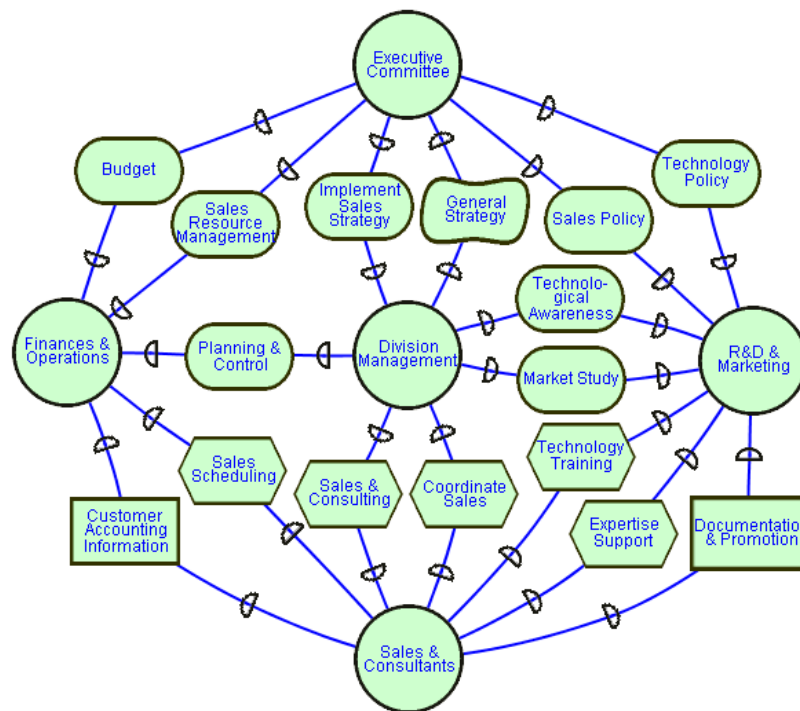


Figure 3. The Commercial Structure of GMT as Structure-in-5

The *Divisions Management* groups managers that coordinate all managerial aspects of product and service sales. It relies on *Finance & Operations* for handling *Planning* and *Control* of products and services, it depends on *Marketing* for accurate *Market Studies* and on *R&D* for *Technological Awareness*.

The *Finances & Operations* departments constitute the *technostructure* in charge of management control (financial and quality audit) and sales planning including scheduling and resource management.

The *Support* involves the staff of *Marketing* and *R&D*. Both departments jointly define and support the *Sales Policy*. The *Marketing* department coordinates *Market Studies* (customer positionment and segmentation, pricing, sales incentive, ...) and provides the *Operational Core* with *Documentation* and *Promotion* services. The *R&D* staff is responsible for defining the technological policy such as *technological awareness services*. It also assists *Sales people* and *Consultants* with *Expertise Support* and *Technology Training*.

Finally, the *Operational Core* groups the *Sales people* and *Line consultants* under the supervision and coordination of *Divisions Managers*. They are in charge of selling products and services to actual and potential customers.

Figure 4 abstracts the structures explored in the case studies of Figures 2 and 3 as a Structure-in-5 pattern composed of five actors. The case studies also suggested a number of constraints, whose generality remains to be explored, to supplement the basic pattern:

- the dependencies between the *Strategic Apex* as depender and the *Technostructure*, *Middle Line* and *Support* as dependees must be of type goal
- a softgoal dependency models the strategic dependence of the *Technostructure*, *Middle Line* and *Support* on the *Strategic Apex*
- the relationships between the *Middle Line* and *Technostructure* and *Support* must be of goal dependencies
- the *Operational Core* relies on the *Technostructure* and *Support* through task and resource dependencies
- only task dependencies are permitted between the *Middle Line* (as depender or dependee) and the *Operational Core* (as dependee or depender).

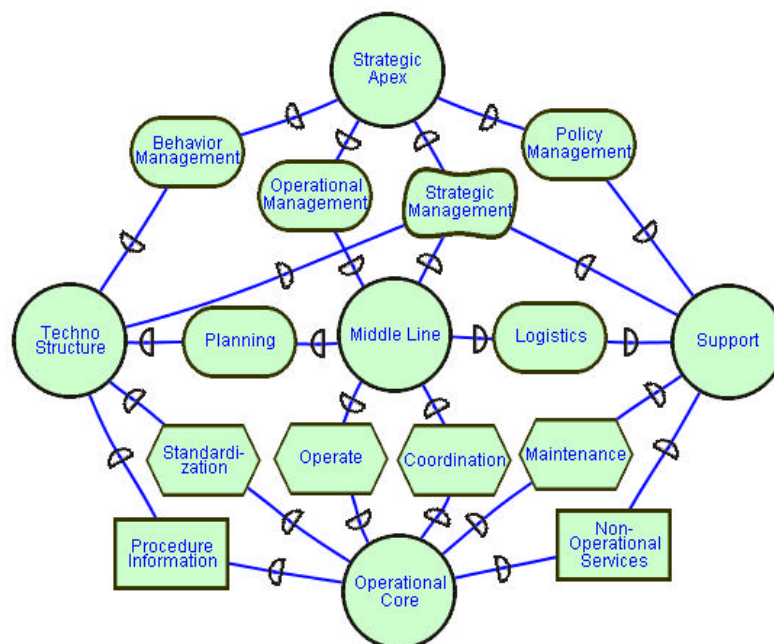


Figure 4. The Structure-in-5 Pattern

To specify the formal properties of the pattern, we use *Formal Tropos* [Fux01], which extends the primitives of *i** with a formal language similar to that of KAOS [Dar93]. Constraints on *i** specifications are thus formalized in a first-order linear-time temporal logic. *Formal Tropos* provides three basic types of metaclasses: *actor*, *dependency*, and *entity* [Gio92]. The attributes of a *Formal Tropos* class denote relationships among different objects being modeled.

In the following, we only present some semi-formal specification for the *Strategic Management* and *Operational Management* dependencies. We are currently working on the formalization of the other dependencies.

Metaclasses

Actor := **Actor** name [attributes] [creation-properties]
[invar-properties] [actor-goal]

Dependency := **Dependency** name **Type** name **Mode** name **Depender** name **Dependee** name [attributes] [creation-properties] [invar-properties] [fulfill-properties]

Entity := **Entity** name [attribute] [creation-properties][invar-properties]

Actor-Goals := (**Goal**|**Softgoal**) name mode **FulFillment** (actor-fulfill-property)

Classes: Classes are instances of Metaclasses.

Part of the Structure-in-5 pattern specification is in the following:

Actor StrategicApex

Actor MiddleLine

Actor Support

Actor Technostructure

Dependency Strategic Management

Type	SoftGoal
Mode	Achieve
Depender	Technostructure te, MiddleLine ml, Support su
Dependee	StrategicApex sa
Invariant	cond1 \wedge cond2 \wedge cond3

cond1: *The Strategic management softgoal must be consistent with all changes of the organizational environment*

cond2 : *The Strategic management softgoal takes precedence over dependers' decisions*

cond3: Fulfilled(self) \rightarrow
 [\forall dep: Dependency (dep.type = goal \wedge dep.depender = sa
 \wedge (dep.dependee = te \vee dep.dependee = ml \vee dep.dependee = su)
 \rightarrow " Fulfilled(plandep)]

[The Strategic management softgoal is fulfilled only if the goal dependencies between the Middle Line, the Technostructure, and the Support as dependees, and the Strategic Apex as depender have been achieved some time in the past]

Dependency Operational Management

Type	Goal
Mode	achieve
Depender	StrategicApex sa
Dependee	MiddleLine ml
Invariant	cond1 \wedge cond2 \wedge cond3

cond1: *All goals of type Operational management must be consistent with the Strategic Management softgoal*

cond2 : $\exists_{\geq 1} co: \text{Coordination} (co.type = \text{task} \wedge co.dependee = ml \wedge co.depender = \text{OperationalCore} \wedge \text{ImplementedBy}(self, co))$

[ImplementedBy (self,co) : verifies that the coordination task co is used to implement the Operational Management goal]

cond3: $\text{Fulfilled}(self) \rightarrow$
 $[\forall \text{plandep: Dependency} (\text{plandep.type} = \text{goal} \wedge \text{plandep.depender} = ml$
 $\wedge \text{plandep.dependee} = \text{Technostructure})$
 $\rightarrow \text{Fulfilled}(\text{plandep})]$

[The Operational management goal is fulfilled only if all goal dependencies between the Middle Line as depender and the Technostructure as dependee have been achieved some time in the past]

In addition, the following structural (global) properties must be satisfied for the Structure-in-5 pattern:

There is a single instance of the Strategic Apex (the same constraint also holds for the Middle Line, the Technostructure, the Support and the Operational Core)

$\forall \text{inst1, inst2 : StrategicApex} \rightarrow \text{inst1} = \text{inst2}$

Only softgoal dependencies are permitted between the Strategic Apex as dependee and the Technostructure, the Middle Line, and the Support as dependers

$\forall \text{sa : StrategicApex} , \text{te: Technostructure} , \text{ma: Middle_Agency} , \text{su: Support},$
 $\text{dep : Dependency: } [(\text{dep.dependee} = \text{sa} \wedge (\text{dep.depender} = \text{te} \vee \text{dep.depender} = \text{ma}$
 $\vee \text{dep.depender} = \text{su})) \rightarrow \text{dep.type} = \text{softgoal}]$

Only goal dependencies are permitted between the Technostructure, the Middle Line, and the Support as dependee, and the Strategic Apex as depender

$\forall \text{sa : StrategicApex} , \text{te: Technostructure} , \text{ma: Middle_Agency} , \text{su: Support},$
 $\text{dep : Dependency: } [(\text{dep.depender} = \text{sa} \wedge (\text{dep.dependee} = \text{te} \vee \text{dep.dependee} = \text{ma} \vee$
 $\text{dep.dependee} = \text{su}) \rightarrow \text{dep.type} = \text{goal}]$

Only goal dependencies are permitted between the Middle Agency and the Support (the same constraint also holds for the Technostructure)

$\forall \text{su : Support, ml: MiddleLine, dep : Dependency:}$
 $[(\text{dep.dependee} = \text{su} \wedge \text{dep.depender} = \text{ml})$
 $\rightarrow \text{dep.type} = \text{goal}]$

Only task dependencies are permitted between the Middle Agency and the Operational Core

$$\begin{aligned} &\forall \text{ ml: MiddleLine, oc: OperationalCore, dep: Dependency :} \\ &[(\text{dep.dependee} = \text{ml} \wedge \text{dep.depender} = \text{oc}) \vee (\text{dep.dependee} = \text{oc} \wedge \text{dep.depender} = \text{ml}) \\ &\rightarrow \text{dep.type} = \text{task}] \end{aligned}$$

Only resource or task dependencies are permitted between the Technostructure and the Operational Core (the same constraint also holds for the Support)

$$\begin{aligned} &\forall \text{ te: Technostructure, oc: OperationalCore, dep: Dependency :} \\ &[\text{dep.dependee} = \text{te} \wedge \text{dep.depender} = \text{oc} \\ &\rightarrow \text{dep.type} = \text{task} \vee \text{dep.type} = \text{resource}] \end{aligned}$$

No dependency is permitted between an external actor and the Middle Agency (the same constraint also holds for the Operational Core)

$$\begin{aligned} &\forall \text{ a: Actor, sa: StrategicApex, ml: MiddleLine, te: Technostructure, su: Support,} \\ &\text{oc: OperationalCore,} \\ &\exists \text{ dep: Dependency : } [(\text{dep.depender} = \text{ea} \wedge \text{dep.dependee} = \text{ml}) \\ &\quad \vee (\text{dep.dependee} = \text{ea} \wedge \text{dep.depender} = \text{ml}) \\ &\rightarrow \text{a.type} = \text{sa} \vee \text{a.type} = \text{te} \vee \text{a.type} = \text{su} \vee \text{a.type} = \text{oc}] \end{aligned}$$

3 System Architectural Components

In addition to patterns and constraints on these patterns, a system architecture involves the description of elements from which systems are built and interactions among those elements. These elements composing a system architecture are: *element (component and connector), interface, port, library, instance, iport, configuration, architecture, event, and operation* [Lic00].

Figure 5 shows a social and intentional meta-model of these architectural elements in terms of *i** diagrams. We have previously described the strategic dependency model. *i** provides a second model, the *strategic rationale model* allowing to determine, through a means-ends analysis, how goals (including softgoals) can actually be decomposed and fulfilled through the contributions of other actors. A strategic rationale model is a graph with four types of nodes -- *goal, task, resource, and softgoal* -- and two types of links -- means-ends links and process-decomposition links. For example, to fulfill the goal *Architecture Design of Architecture*, the strategic rationale analysis postulates a task *Build Architecture* through which it can be achieved. Tasks are partially ordered sequences of steps intended to accomplish some goal. Tasks can be decomposed into goals and/or subtasks, whose collective fulfillment completes the task. In the figure, *Build Architecture* is decomposed into four subtasks. These decompositions also allow to identify actors that can accomplish a goal, carry out a task, or deliver some resource needed by another actor. For instance, to be able to *Build Composite*, the *Architecture* depends on the *Configuration* to be provided with *Composite Input*.

Part of Figure 5 specification in *Formal Tropos* follows:

Actor Connector
Goal ConnectComponent

Actor Component
Goal ProcessComputation

Actor Element
Attribute constant handle : {Operation}
Invariant IsAComponent(self) XOR IsAConnector(self)
[An element is either a component or a connector]

Task ProcessOperations(e: Element, op: Operation)
PRE (op ∈ e.handle) ∧ NeedToBeProcessed(e, op)
 ∧ not (Processed(e, op))
[An operation op belongs to the set of operations that an element e can handle; op needs to be processed by e; op has not yet been processed by e]
POST Processed (e, op)
[op is processed by e]

Entity Operation
Attribute constant InvokedBy : {Event}
[Set of events that can invoke Operation]

Entity Event

Actor Port
Attribute constant ObservedEvents : {Event} *[Set of events a port can observe]*
 InitiatedEvents : {Event} *[Set of events a port can initiate]*
 Pt: PortType *[type of a port]*
Goal HandleEvent
Invariant $\forall p_1: \text{Port}, \exists p_2: \text{Port} (p_1 \neq p_2) \wedge \text{port_map} (p_1, p_2)$
 $\forall e: \text{ElementType}, \exists p: \text{PortType} \text{ export_map} (e, p)$
[port_map checks the legal combinations of port types that may interact through an architectural connection]
[export_map checks the legal port types for a particular element type]

Task InitiateEvent (e : event)
Actor Port p
PRE (e ∈ p.InitiatedEvents) ∧ (NeedToBeInitiated (p, e)) ∧ not (InitiatedBy (p, e))
[An event e belongs to the set of event that can be initiated by p, e needs to be initiated; e has not yet been initiated by p]
POST InitiatedBy (p, e) *[e is initiated by p]*

Task ObserveEvent
Actor Port p
PRE $\exists e: \text{event} (\exists q: \text{port} (\text{InitiatedBy} (q, e) \wedge (e \in p.\text{ObservedEvents})$
 $\wedge \text{not} (\text{ObservedBy} (p, e)))$
[There exists an event e initiated by some port q; e belongs to the set of events that can be observed by p, and e has not yet been observed by p]
POST ObservedBy(p, e)
[e is observed by p]
[For each element, if one event is observed by its port, the operation corresponding to this event will be eventually invoked]

Dependency OperationInvocation

Type Goal

Mode Achieve

Depender Element

Dependee Port

Fulfillment

Condition for depender $\forall e: \text{element}, i: \text{interface}, p: \text{port}, \exists ev: \text{event}$
 $(\text{specified_by}(e, i) \wedge \text{interact_through}(i, p)) \wedge (ev \in p.\text{observedEvents})$
 $\wedge (\text{ObservedBy}(p, ev))$
 $\rightarrow \exists op: \text{operation} (op \in e.\text{handle}) \wedge (ev \in op.\text{invoked_by})$
 $\wedge \Diamond \text{BeInvoked}(op)$

[*specified_by*(*e*, *i*): *boolean* --- *e* is an element specified by an interface *i*]

[*interact_through*(*i*, *p*): *boolean* --- an interface *i* interacts with the external environment through a port *p*]

4 An E-business Example

This section overviews a typical e-commerce application. We apply the structure-in-5 pattern defined in Section 2 to design the architecture and interpret part of it in terms of the architectural concepts revisited in Section 3.

E-Media is a business-to-consumer system allowing on-line customers to buy different kinds of media items such as books, newspapers, magazines, audio CDs, videotapes, ... on the Internet. Customers can search the on-line store by either browsing the catalogue or querying the database. An on-line search engine allows customers with particular items in mind to search title, author/artist and description fields through keywords or full-text search.

Figure 6 suggests a possible assignment of system responsibilities for *E-Media*. The architecture follows the structure-in-5 pattern. It is decomposed into five principal components *Store Front*, *Coordinator*, *Billing Processor*, *Back Store* and *Decision Maker*.

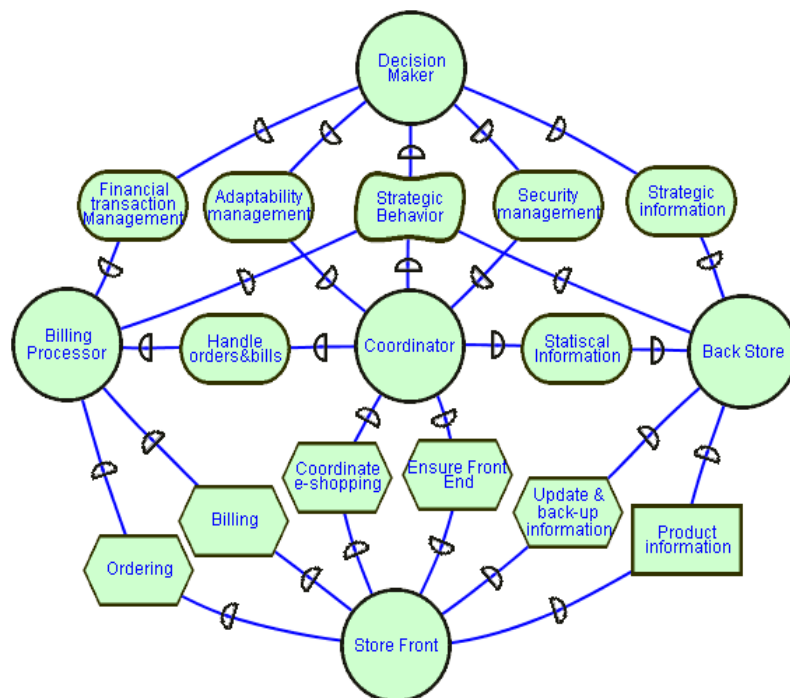


Figure 6. The E-Media System Architecture in Structure-in-5

Store Front serves as the *Operational Core*. It interacts primarily with Customer and provides her with a usable front-end web application for consulting and shopping media items. *Back Store* constitutes the *Support* component. It manages the product database and communicates to the *Store Front* relevant product information. It *stores and backs up* all web information from the *Store Front* about customers, products, sales, orders and bills to produce *statistical information* to the *Coordinator*. It provides the *Decision Maker* with *strategic information* (analyses, historical charts and sales reports). The *Billing Processor* is in charge of handling orders and bills for the *Coordinator* and implementing the corresponding procedures for the *Store Front*. It also ensures the secure management of financial transactions for the *Decision Maker*. As the *Middle Line*, the *Coordinator* assumes the central position of the architecture. It ensures the coordination *e-shopping* services provided by the *Operational Core* including the management of conflicts between itself, the *Billing Processor*, the *Back Store* and the *Store Front*. To this end, it also handles and implements strategies to manage and prevent *security* gaps and *adaptability* issues. The *Decision Maker* assumes the *Strategic Apex* role. To this end, it defines the *Strategic Behavior* of the architecture ensuring that objectives and responsibilities delegated to the *Billing Processor*, *Coordinator* and *Back Store* are consistent with that global functionality.

In the following, we further detail *Store Front*. This actor is in charge of catalogue browsing and item database searching. It provides on-line customers with detailed information about media items. It is also responsible for supplying a customer with a web shopping cart to keep track of items the customer is buying when using *E-Media*. Finally, *Store Front* also initializes the kind of processing that will be done (by *Billing Processor*) for a given order.

As shown in Figure 7, to accommodate the responsibilities of the *Store Front*, *Operational Core* of our structure-in-5 architecture, we decompose the actor into smaller concepts corresponding to architectural *components* and *connectors*.

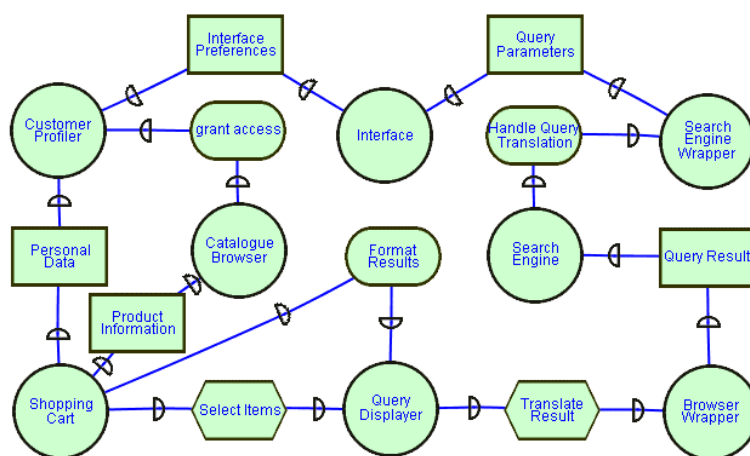


Figure 7. The Store Front Actor in Terms of Components and Connectors

The *Customer Profiler*, *Catalogue Browser*, *Interface*, *Search Engine*, *Query Displayer* and *Shopping Cart* are architectural *components*. The *Customer Profiler* tracks customer data, produces client profiles (*personal data*), verifies the customer's login and password (*grant access*), and records the customer *Interface Preferences*. The *Catalogue Browser* manages catalogue navigation to provide the on-line customer with *product information*. The *Interface* provides customers with different forms of information retrieval (boolean, keyword, full text, indexed list, etc.). The *Search Engine* handles the search in database and gives the *Query Result* that will be further formatted by *Query Displayer*. The *Shopping Cart* obtains the *Personal Data* from *Customer Profiler* and selected items from *Query Displayer*.

The *Search Engine Wrapper* and *Browser Wrapper* are connectors that mediate the interactions between the *Interface* and the *Search Engine*, and the *Search Engine* and the *Query Displayer* respectively.

Each component and connector introduced in Figure 7 has its own *interface* and *iports* associated with. Figure 8 shows the *Search Engine Wrapper* connector with its interface and iports.

- *IPort-In (boolean)* is responsible for observing the *BooleanConfirmedQuery* event that will be initiated by the *Interface* actor of Figure 7. The same can be defined for other *IPort-Ins*.
- *Iport-Out (SQL)* is in charge of initiating the *SQLTranslatedQuery* event that will be further observed by *SearchEngineee* actor of Figure 7.

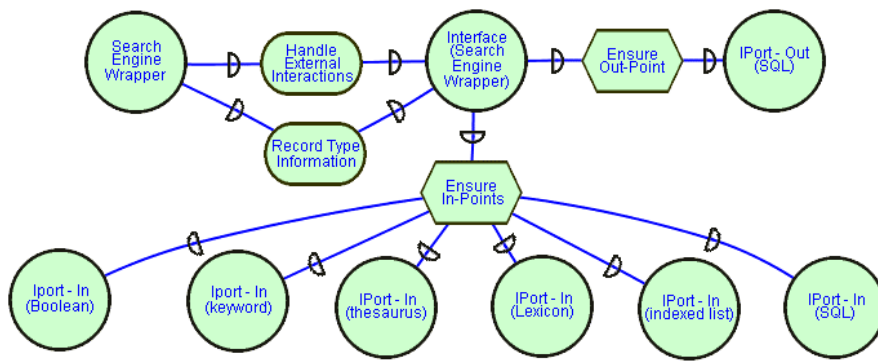


Figure 8. The Search Engine Wrapper Actor in Terms of Interface and IPorts

5. Conclusions

Analysts and designers use idioms to structure models and architectures. Multi-agent systems can be described and formalized as *organizations* of agents that interact to achieve a set of upon agreed intentions. We are working towards the definition of a collection of architectural patterns for multi-agent systems. To this end, the paper focuses on the structure-in-5 and proposes to adapt it for multi-agent architectural design. The structure-in-5 is a well-understood organizational pattern used by organization theorists to describe the structure of real-world organizations. We model the pattern in term of intentional and social primitives from case studies describing real world organizations and propose a semi-formal specification for it. We interpret and formalize in the same intentional and social way the lower-level conventional architectural elements involving (software) components, ports, connectors, interfaces, libraries and configurations. We describe a typical e-business example and apply the structure-in-5 to design its system architecture. Part of it is expressed in terms of the conventional architectural elements we have socially reinterpreted.

Future research directions will extend and formalize precisely the catalogue of organizational patterns and define the sense in which a particular architecture is an instance of such a pattern. We also propose to compare and contrast them with classical software architectural patterns proposed in the literature (pipes-and-filters, layers, event-based, ...) using system qualities a multi-agent architecture can or must support.

The organizational patterns should eventually constitute an architectural macro level. At a micro level we will focus on the notion of social agent patterns such as the broker, matchmaker, embassy, mediator, wrapper, mediator [Hay99, Woo99]. They will detail how goals and dependencies identified in an organizational pattern can be refined and achieved.

References

- [Ant96] A. I. Anton, "Goal-Based Requirements Analysis", In *Proceedings of the 2nd International Conference on Requirements Analysis, ICRE'96*, 1996.
- [Bas98] L. Bass, P. Clements and R. Kazman. *Software Architecture in Practice*, Addison-Wesley, 1998.
- [Ben99] S. Bennett, S. McRobb, and R. Farmer. *Object-Oriented Systems Analysis and Design – using UML*. McGraw Hill, 1999.
- [Bub93] J. A. Bubenko, "Next Generation Information Systems: an Organizational Perspective", *Proceedings of the International Workshop on Development of Intelligent Information Systems*, Niagara-on-the-Lake, Ontario, Canada, April 1991.
- [Cas02] J. Castro, M. Kolp and J. Mylopoulos. "Towards A Requirements-Driven Development Methodology: The Tropos Project," To appear in *Information Systems*, Elsevier, 2002.
- [Chu00] L. K. Chung, B. A. Nixon, E. Yu and J. Mylopoulos. *Non-Functional Requirements in Software Engineering*, Kluwer Publishing, 2000.
- [Dar93] A. Dardenne, A. van Lamsweerde, and S. Fickas, "Goal-directed Requirements Acquisition", *Science of Computer Programming*, 20, 1993.
- [Dus99] P. Dussauge and B. Garrette, *Cooperative Strategy: Competing Successfully Through Strategic Alliances*, Wiley and Sons, 1999.
- [Fux01] A. Fuxman, M. Pistore, J. Mylopoulos, and P. Traverso. "Model Checking Early Requirements Specification in Tropos". In *Proceedings of the 5th International Symposium on Requirements Engineering, RE'01*, Toronto, Canada, Aug. 2001.
- [Fux01a] A. Fuxman, P. Giorgini, M. Kolp, and J. Mylopoulos. "Information systems as social structures". In *Proceedings of the 2nd International Conference on Formal Ontologies for Information Systems, FOIS'01*, Ogunquit, USA, October 2001.
- [Gar93] D. Garlan and M. Shaw. "An Introduction to Software Architectures", in *Advances in Software Engineering and Knowledge Engineering*, volume I, World Scientific, 1993.
- [Gio02] P. Giorgini, M. Kolp and J. Mylopoulos. "Organizational Patterns for Early Requirements Analysis" Submitted to the *IEEE Joint International Requirements Engineering Conference 2002, RE 2002*, August 2002, Essen, Germany.
- [Gom96] B. Gomes-Casseres. *The alliance revolution: the new shape of business rivalry*, Cambridge, Mass., Harvard University Press, 1996.
- [Hay99] S. Hayden, C. Carrick, and Q. Yang. "Architectural Design Patterns for Multiagent Coordination". In *Proc. of the 3rd Int. Conf. on Autonomous Agents, Agents'99*, Seattle, USA, May 1999.
- [Kol01] M. Kolp, P. Giorgini, and J. Mylopoulos. "An Organizational Perspective on Multi-agent Architectures". In *Proceedings of the Eighth International Workshop on Agent Theories, architectures, and languages, ATAL'01*, Seattle, USA, August 2001.
- [Min92] H. Mintzberg, *Structure in fives : designing effective organizations*, Englewood Cliffs, N.J., Prentice-Hall, 1992.
- [Mor99] J. Morabito, I. Sack and A. Bhate. *Organization modeling : innovative architectures for the 21st century*, Upper Saddle River, N.J., Prentice Hall PTR, 1999.
- [Par94] S. Parsons, "Some qualitative approaches to applying the Dempster-Shafer theory". In *Information and Decision technologies*, 19 (1994).
- [Per01] A. Perini, P. Bresciani, F. Giunchiglia, P. Giorgini, and J. Mylopoulos. "A knowledge level software engineering methodology for agent oriented programming". In *Proceedings of the 5th International Conference on Autonomous Agents, Agents'01*, Montreal, Canada, May 2001.
- [Sco98] W. R. Scott. *Organizations: rational, natural, and open systems*, Upper Saddle River, N.J., Prentice Hall, 1998.
- [Seg96] L. Segil. *Intelligent business alliances : how to profit using today's most important strategic tool*, New York, Times Business, 1996.

- [Sha96] Shaw, M., and Garlan, D. *Software Architecture: Perspectives on an Emerging Discipline*, Upper Saddle River, N.J., Prentice Hall, 1996.
- [Woo99] S. G. Woods and M. Barbacci. *Architectural Evaluation of Collaborative Agent-Based Systems*. Technical Report, CMU/SEI-99-TR-025, Software Engineering Institute, Carnegie Mellon University, PA, USA, 1999.
- [Yos95] M.Y. Yoshino and U. Srinivasa Rangan. *Strategic alliances : an entrepreneurial approach to globalization*, Boston, Mass., Harvard Business School Press, 1995.
- [Yu93] E. Yu, “Modeling Organizations for Information Systems Requirements Engineering”, *Proceedings of the First IEEE International Symposium on Requirements Engineering*, San Jose, USA, January 1993.
- [Yu95] E. Yu. *Modeling Strategic Relationships for Process Reengineering*, Ph.D. thesis, Department of Computer Science, University of Toronto, Canada, 1995.